

Finance Policy California Association for Institutional Research¹

Effective March 1, 2022

Purpose: To create a financial structure for the California Association for Institutional Research requiring future planning, risk mitigation, and conservative spending practices.

- Starting January 1, 2023, prior to the beginning of each fiscal year, the Executive Committee shall approve, and the Board shall review and approve (with a simple majority) a binding budget for the following 3 fiscal years.
- Deviations in expenditure from each year's approved budgeted accounts require majority approval of the Executive Committee for any increase of less than \$500 per account.² Increases in the approved annual budgeted accounts of \$500 or more require approval of a majority of the Board per each budgeted account. CAIR will not be held responsible in any way for expenditures in excess of the approved amount(s). Expenses incurred without budgetary approval will not be reimbursed. Budgetary approval may be provided after the reimbursement is requested.
- Annual expenditures shall not exceed 120% of the mean annual expenditures of the preceding three fiscal years or \$175,000, whichever is greater. Annual expenditures may be increased beyond this threshold by a two-thirds majority of the full Board.
- In the fiscal year starting 2030, CAIR shall hold in designated savings account(s) not less than \$100,000 or the mean annual expenditure amount for the preceding three fiscal years, whichever is greater. These funds may not be accessed via expenditure or budgeting except by vote of a two-thirds majority of the Board.
- Without unanimous approval of the Board, CAIR's planned expenditures shall not exceed its anticipated revenues in any fiscal year.
- In accordance with the Bylaws, debts may be incurred as needed for the conduct of regular business and within the confines of the approved budget. All debts must be settled within 90 days of the close of each fiscal year unless approved by the board as part of an annual budget. This does not apply to deposits for future conference venues.
- Requests for reimbursement must be approved by the President or Vice President and Treasurer before a reimbursement can be issued.
- Conference registration fees should normally be increased each year based in part on the estimated costs incurred by the conference alongside the annual operating costs of the association.

¹ Last Updated by Board on 2/8/22; First approved by CAIR board Nov 15, 2021

² For the purpose of the organization, accounts are considered the major budgeting units, such as (for example) Branded Goods, Audiovisual, Food and Beverage, Guest Speakers, Operations, Savings, Travel and Meetings.